

# Principles of Software Construction: Objects, Design, and Concurrency

## Software Engineering for Teams

Charlie Garrod    **Chris Timperley**



# Administrivia

- Homework 4c due today
  - Up to 75% of points lost on Homework 4a can be recovered by submitting revised design documents
- Homework 5 coming soon
  - Team signup sheet will be posted to Piazza today
  - Team signup deadline is next Tuesday
- Midterm in class next Thursday
  - Review session with Shruti and Alice  
Next Wednesday, 6-8pm, Hamerschlag B131\* (*provisional*)  
There will be pizza! :-)

Intro to Java

UML

GUIs

More Git

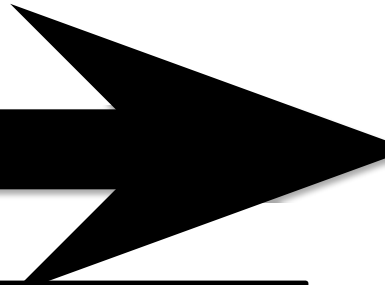
Git, CI

Static Analysis

Performance

GUIs

Design



**Part 1:  
Design at a Class Level**

**Design for Change:  
Information Hiding,  
Contracts, Unit Testing,  
Design Patterns**

**Design for Reuse:  
Inheritance, Delegation,  
Immutability, LSP,  
Design Patterns**

**Part 2:  
Designing (Sub)systems**

**Understanding the  
Problem**

**Responsibility Assignment  
Design Patterns,  
GUI vs Core,  
Design Case Studies**

**Testing Subsystems**

**Design for Reuse at Scale:  
Frameworks and APIs**

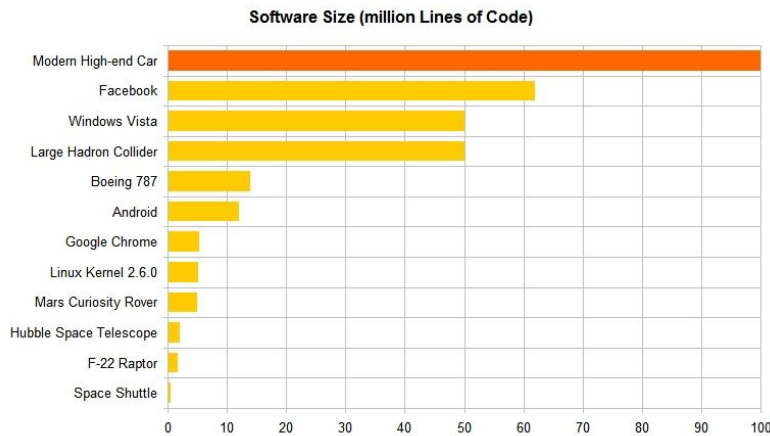
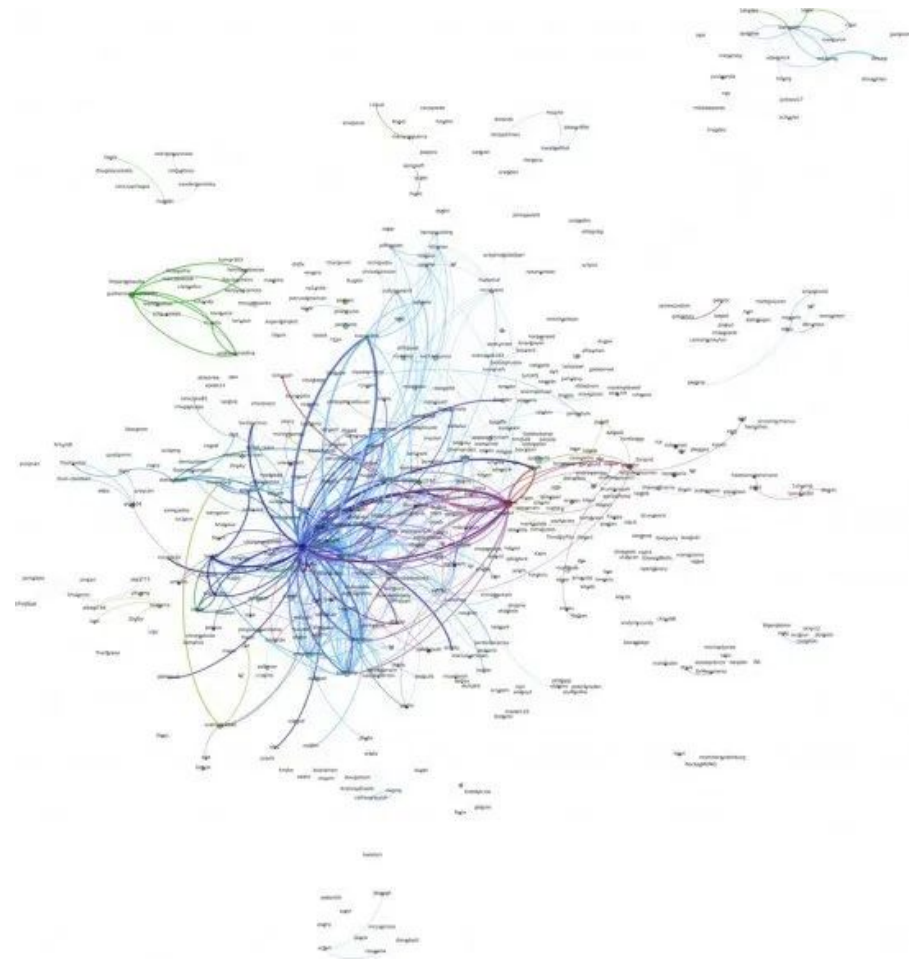
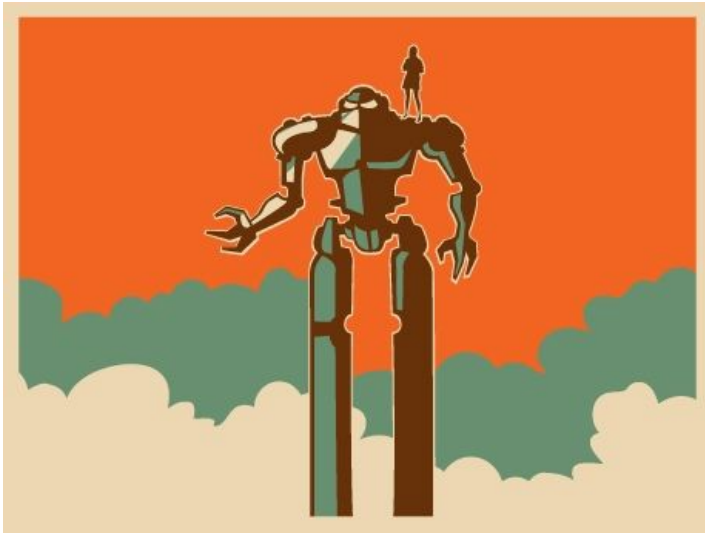
**Part 3:  
Designing Concurrent  
Systems**

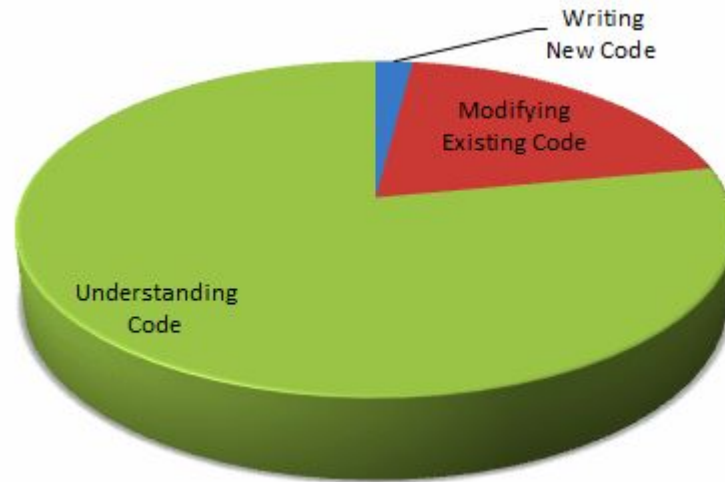
**Concurrency Primitives,  
Synchronization**

**Designing Abstractions for  
Concurrency**



# Software engineering is inherently collaborative





“Understanding code is by far the activity at which professional developers spend most of their time.”

*Peter Hallam, C# language design team*

<https://blog.codinghorror.com/when-understanding-means-rewriting/>

# Design as communication

APIs, code, and documentation are the language that we use to **communicate** the intent of our software to other developers.

```
// A collection of elements (root of the collection hierarchy)
public interface Collection<E> {

    // Ensures that collection contains o
    boolean add(E o);

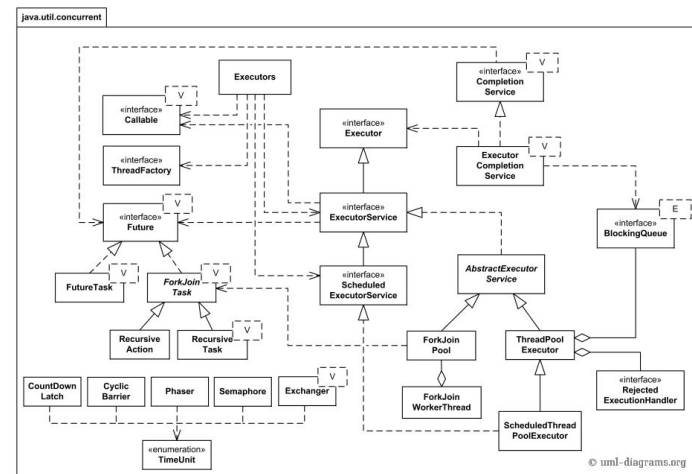
    // Removes an instance of o from collection, if present
    boolean remove(Object o);

    // Returns true iff collection contains o
    boolean contains(Object o) ;

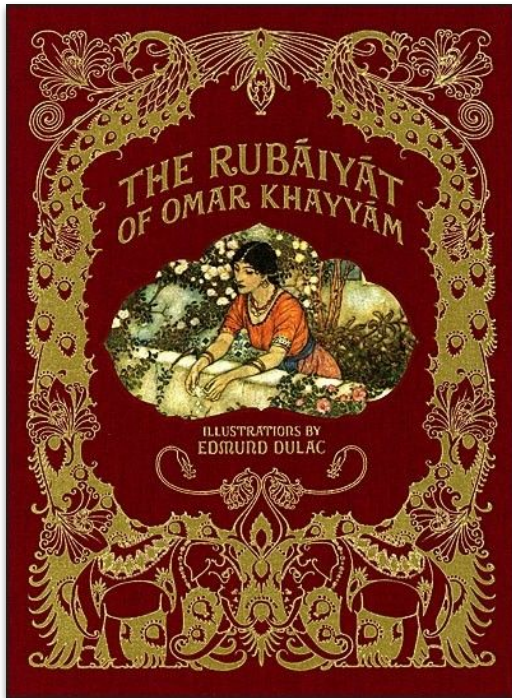
    // Returns number of elements in collection
    int size() ;

    // Returns true if collection is empty
    boolean isEmpty();

    ... // Remainder omitted
}
```



When we get it right, code can read like poetry or a novel you don't want to put down. But when we get it wrong, code can be □□□□□.



# The group project will give you valuable experience of tackling real-world design and engineering challenges

- You have to write code that is understandable
- You have to work with other people's APIs and code
- You have to read and understand other people's code
  - It's not enough for your code to produce the right result
- You will have to collectively make design decisions
- You will learn much more about good design

You will **communicate within a team** to develop plugins.

You will also **communicate with other teams** to use plugins.

**Our goal is to transform you from a programmer to an engineer.**



# Outline

- Group dynamics
- Tools and processes for software teams

# Challenges of working as a team: Aligning expectations

- How do we make decisions?
  - Are you a *laissez-faire* or *by-the-book* person?
- ...

# Challenges of working as a team: Aligning expectations

- How do we make decisions?
  - Are you a *laissez-faire* or *by-the-book* person?
- How do we divide the work?
  - Who should do what task?
  - Should team members be responsible for certain components?
  - How do we ensure a fair allocation of work?
- Does the group share the same goals and incentives?
  - Bad things can happen when these are misaligned!
- What happens when work isn't done?
  - How will you make sure that the group stays on track?
- When do team members like to get work done?
  - Are they night owls or early birds? (Be honest!)
- What other commitments do your team members have?
- Where will you get the work done?
  - Will you work in the same location? Remotely? Asynchronously?
- ...

# Team roles: You will probably have more than one

- **Facilitator:** Moderates team discussion and keeps the group on task.
- **Recorder:** Takes notes summarizing team discussions and decisions, and keeps all necessary records.
- **Timekeeper:** Keeps the group aware of time constraints and deadlines and makes sure meetings start on time.
- **Devil's Advocate:** Raises counter-arguments and (constructive) objections; introduces alternative explanations and solutions.
- **Innovator:** Encourages imagination and contributes new and alternative perspectives and ideas.
- **Harmonizer:** Strives to create a positive team atmosphere.
- **Prioritizer:** Makes sure group focuses on most important issues and does not get caught up in unimportant details.

# Running an effective meeting: Before the meeting

- Prepare an agenda
  - Beware of meetings without an agenda!
- Figure out a regular meeting slot
  - If there is no agenda, cancel the meeting (longer notice is better)
  - Make sure that your meeting has a clear cut-off time
- Determine a convenient place to meet
  - Minimum distractions; laptop space; whiteboards
- Be organised and prepared

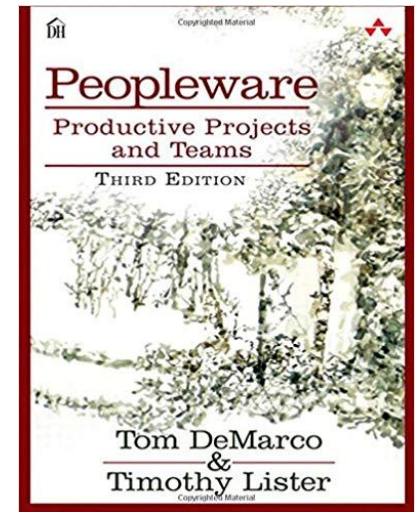
# Running an effective meeting: During the meeting

- At the start of the meeting, follow up on items from the previous meeting and *briefly* review status.
- At the end of the meeting, summarise the decisions that were made, the issues to be resolved, and the work to be done.
  - Agree on what each team member needs to do by the next meeting.
  - Set an agenda for the next meeting.
- **Every meeting should produce an artifact.**
  - The recorder should maintain minutes of the meeting.
  - A copy of the minutes should be sent to each team member.
  - Consider using a shared Google Drive or similar.

## Aside: The importance of *flow*

“Unfortunately, you can’t turn on **flow** like a switch. **It takes a slow descent into the subject, requiring 15 minutes or more of concentration before the state is locked in.** During this immersion period, you are particularly sensitive to noise and interruption. **A disruptive environment can make it difficult or impossible to attain flow.**”

— *Peopleware, Third Edition, Chapter 10*

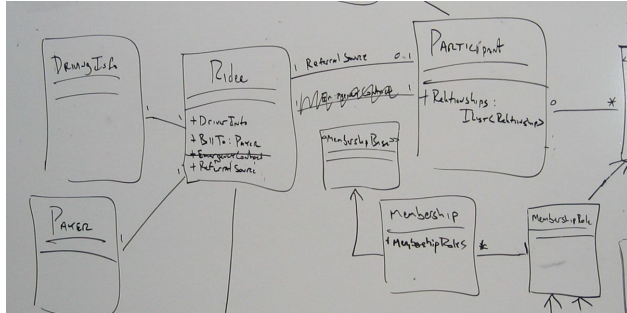


# Outline

- Group dynamics
- Tools and processes for software teams
  - Identifying and assigning tasks
  - Collaborative development via GitHub
  - Testing strategies



# Design the API



## Basic Process:

- (1) Determine minimal feature set
- (2) Draw UML on the whiteboard.
- (3) Sketch out your API on paper
- (4) Write example code
- (5) Review
- (6) Repeat

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// A collection of elements (root of the collection hierarchy)
public interface Collection<E> {

    // Ensures that collection contains o
    boolean add(E o);

    // Removes an instance of o from collection, if present
    boolean remove(Object o);

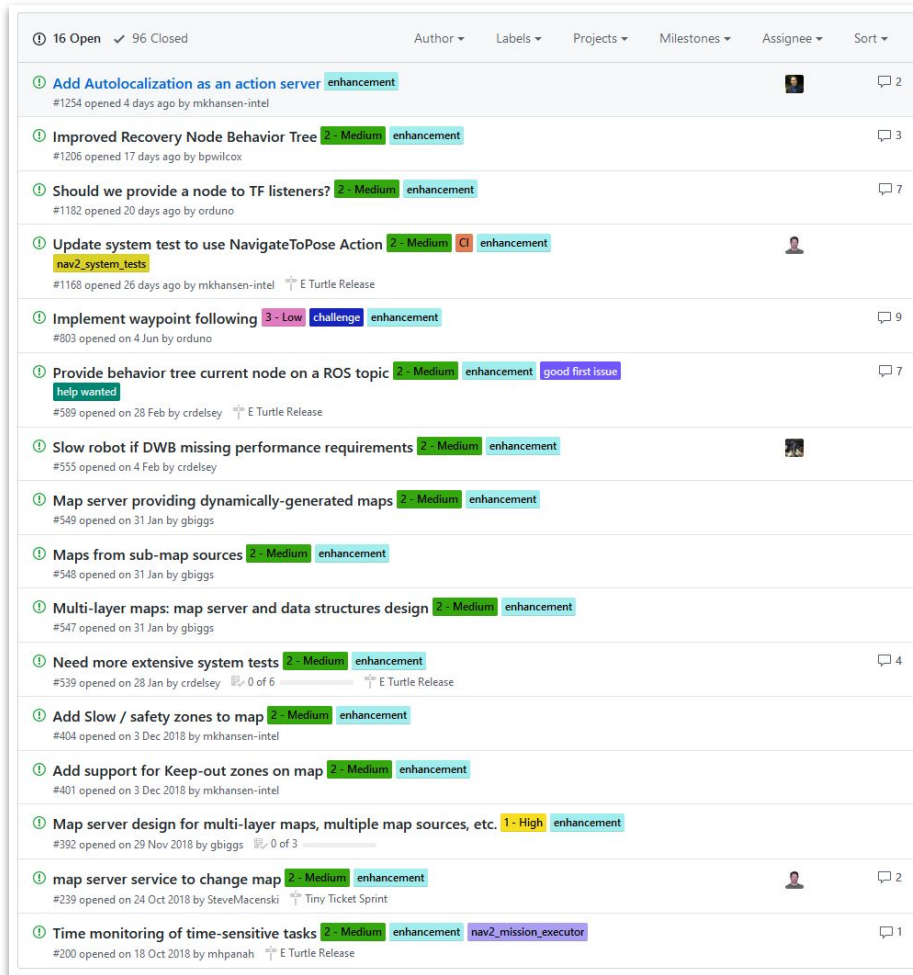
    // Returns true iff collection contains o
    boolean contains(Object o) ;

    // Returns number of elements in collection
    int size() ;

    // Returns true if collection is empty
    boolean isEmpty();

    ... // Remainder omitted
}
```

# Break up tasks into GitHub Issues

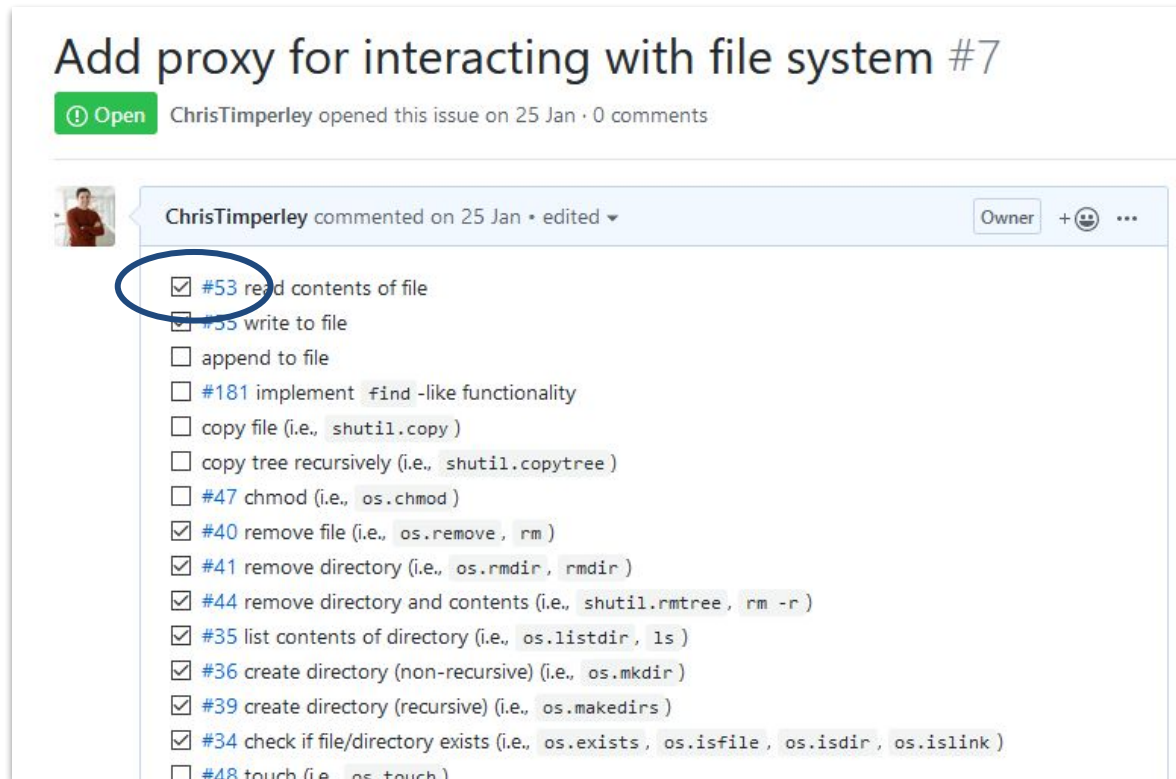


Issues can represent both tasks and bugs that need to be fixed.

Issues should be:

- a *reasonable* chunk of work
- focused and cohesive

# Is an issue too big? Break it up!



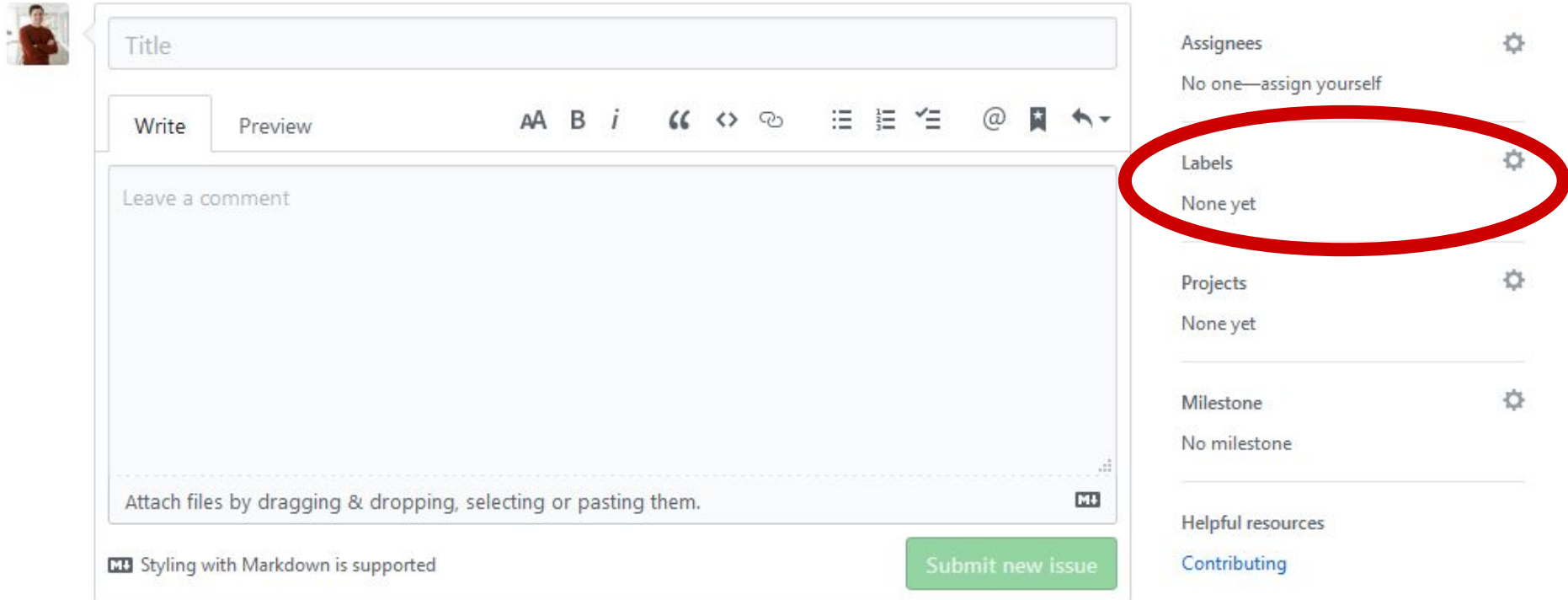
**Add proxy for interacting with file system #7**

**Open** ChrisTimperley opened this issue on 25 Jan · 0 comments

ChrisTimperley commented on 25 Jan · edited ▾ Owner +😊 ⋮

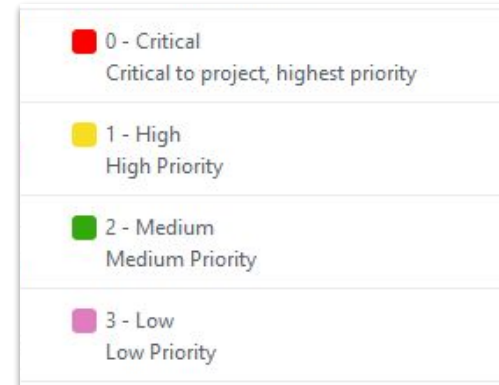
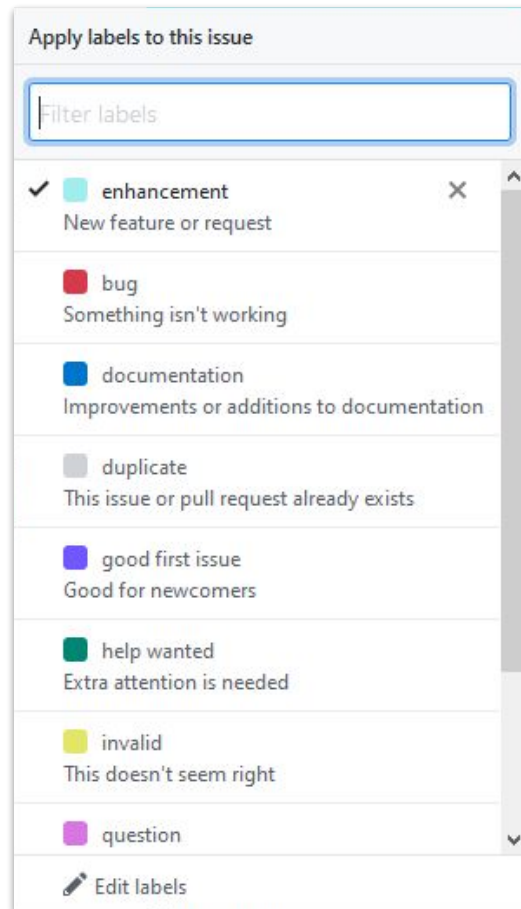
- #53 read contents of file
- #35 write to file
- append to file
- #181 implement `find`-like functionality
- copy file (i.e., `shutil.copy`)
- copy tree recursively (i.e., `shutil.copytree`)
- #47 `chmod` (i.e., `os.chmod`)
- #40 remove file (i.e., `os.remove`, `rm`)
- #41 remove directory (i.e., `os.rmdir`, `rmdir`)
- #44 remove directory and contents (i.e., `shutil.rmtree`, `rm -r`)
- #35 list contents of directory (i.e., `os.listdir`, `ls`)
- #36 create directory (non-recursive) (i.e., `os.mkdir`)
- #39 create directory (recursive) (i.e., `os.makedirs`)
- #34 check if file/directory exists (i.e., `os.exists`, `os.isfile`, `os.isdir`, `os.islink`)
- #48 `touch` (i.e., `os.touch`)

# Break up tasks into GitHub Issues



The image shows the GitHub 'New Issue' form. On the left, there is a profile picture of a person. The form has a 'Title' input field at the top. Below it are 'Write' and 'Preview' tabs, followed by a rich text editor toolbar with icons for bold, italic, quote, code, link, list, and other formatting options. The main content area contains the placeholder text 'Leave a comment'. At the bottom of the form, there is a note: 'Attach files by dragging & dropping, selecting or pasting them.' and a small 'M4' icon. A green button labeled 'Submit new issue' is at the bottom right of the form. On the right side of the page, there are several settings sections: 'Assignees' (No one—assign yourself), 'Labels' (None yet), 'Projects' (None yet), and 'Milestone' (No milestone). Each section has a gear icon for settings. The 'Labels' section is circled in red. Below these settings is a 'Helpful resources' section with a link to 'Contributing'.

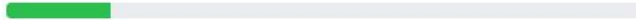



# Use labels to indicate priority and differentiate bugs from features







# Consider using milestones (e.g., HW5a, HW5b)

Labels Milestones

4 Open ✓ 12 Closed Sort ▾

<h3>Tiny Ticket Sprint</h3> <p>Due by October 25, 2019 Last updated about 3 hours ago</p> <p>Lets get some tiny tickets out the week before we all head to China...<a href="#">(more)</a></p>	 <p>16% complete 20 open 4 closed</p>
<h3>E Turtle Release</h3> <p>Due by November 22, 2019 Last updated about 4 hours ago</p>	 <p>63% complete 29 open 50 closed</p>
<h3>September</h3> <p>Past due by 22 days Last updated 3 days ago</p>	 <p>81% complete 5 open 22 closed</p>
<h3>F Turtle Release</h3> <p>No due date Last updated 4 days ago</p>	 <p>0% complete 1 open 0 closed</p>

# Now what?

16 Open	96 Closed	Author	Labels	Projects	Milestones	Assignee	Sort
1		<a href="#">Add Autolocalization as an action server</a>	enhancement				2
		#1254 opened 4 days ago by mkhansen-intel					
1		<a href="#">Improved Recovery Node Behavior Tree</a>	2 - Medium enhancement				3
		#1206 opened 17 days ago by bpwilcox					
1		<a href="#">Should we provide a node to TF listeners?</a>	2 - Medium enhancement				7
		#1182 opened 20 days ago by orduno					
1		<a href="#">Update system test to use NavigateToPose Action</a>	2 - Medium CI enhancement				
		<a href="#">nav2_system_tests</a>					
		#1168 opened 26 days ago by mkhansen-intel			E Turtle Release		
1		<a href="#">Implement waypoint following</a>	3 - Low challenge enhancement				9
		#803 opened on 4 Jun by orduno					
1		<a href="#">Provide behavior tree current node on a ROS topic</a>	2 - Medium enhancement good first issue				7
		<a href="#">help wanted</a>					
		#589 opened on 28 Feb by crdelsey			E Turtle Release		
1		<a href="#">Slow robot if DWB missing performance requirements</a>	2 - Medium enhancement				
		#555 opened on 4 Feb by crdelsey					
1		<a href="#">Map server providing dynamically-generated maps</a>	2 - Medium enhancement				
		#549 opened on 31 Jan by gbiggs					
1		<a href="#">Maps from sub-map sources</a>	2 - Medium enhancement				
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1		<a href="#">Multi-layer maps: map server and data structures design</a>	2 - Medium enhancement				
		#547 opened on 31 Jan by gbiggs					
1		<a href="#">Need more extensive system tests</a>	2 - Medium enhancement				4
		#539 opened on 28 Jan by crdelsey			E Turtle Release		
1		<a href="#">Add Slow / safety zones to map</a>	2 - Medium enhancement				
		#404 opened on 3 Dec 2018 by mkhansen-intel					
1		<a href="#">Add support for Keep-out zones on map</a>	2 - Medium enhancement				
		#401 opened on 3 Dec 2018 by mkhansen-intel					
1		<a href="#">Map server design for multi-layer maps, multiple map sources, etc.</a>	1 - High enhancement				
		#392 opened on 29 Nov 2018 by gbiggs					
1		<a href="#">map server service to change map</a>	2 - Medium enhancement				2
		#239 opened on 24 Oct 2018 by SteveMacenski			Tiny Ticket Sprint		
1		<a href="#">Time monitoring of time-sensitive tasks</a>	2 - Medium enhancement nav2_mission_executor				1
		#200 opened on 18 Oct 2018 by mhpanah			E Turtle Release		

# Assigning issues to team members

- How do we assign issues to team members?
  - Split the issues equally?
  - Are all issues equally important and time consuming?
  - Should one person deal with all X-related matters?
- Unfair assignment can create resentment and bad dynamics.
  - Most of the time this happens, it's unintentional!
  - Software engineers are *really* lousy at effort estimation.





# Beware: Humans aren't good at estimating effort!

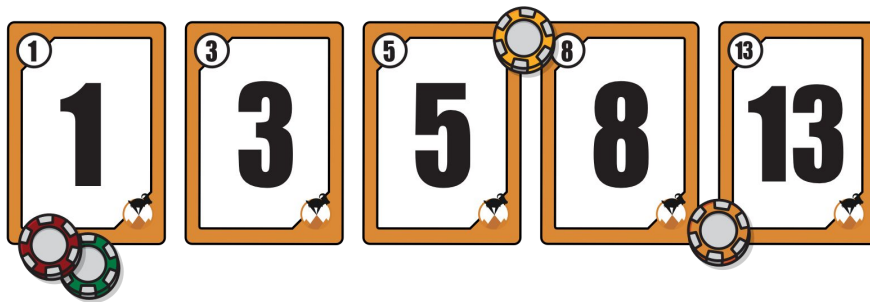
Hofstadter's Law: It always takes longer than you expect, even when you take into account Hofstadter's Law.

— *Douglas Hofstadter, Gödel, Escher, Bach: An Eternal Golden Braid*

The first 90 percent of the code accounts for the first 90 percent of the development time. The remaining 10 percent of the code accounts for the other 90 percent of the development time.

— Tom Cargill, Bell Labs

# Use planning poker to estimate effort



<https://www.mountangoatsoftware.com/agile/planning-poker>

# When should we assign issues?

- No hard-and-fast rule.
- Self-assignment can be okay, and may be necessary.
- **Need to maintain checks and balances! Review issue assignment during meetings.**

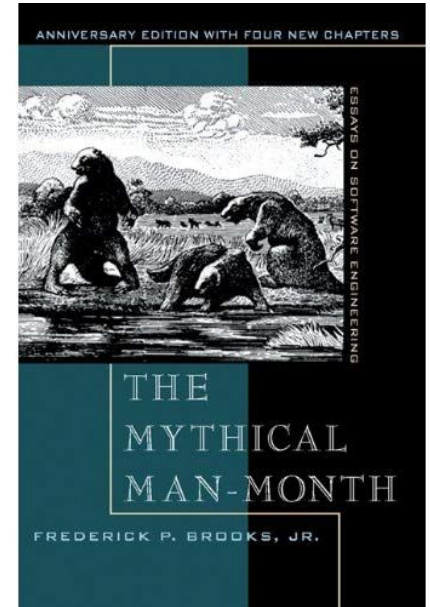


[https://acumagnet.files.wordpress.com/2018/02/809316fe-2d30-4da7-92a1-18e6021efc03-4063-000003860964ea7d\\_tmp.jpg](https://acumagnet.files.wordpress.com/2018/02/809316fe-2d30-4da7-92a1-18e6021efc03-4063-000003860964ea7d_tmp.jpg)

How does a large software project  
get to be one year late?

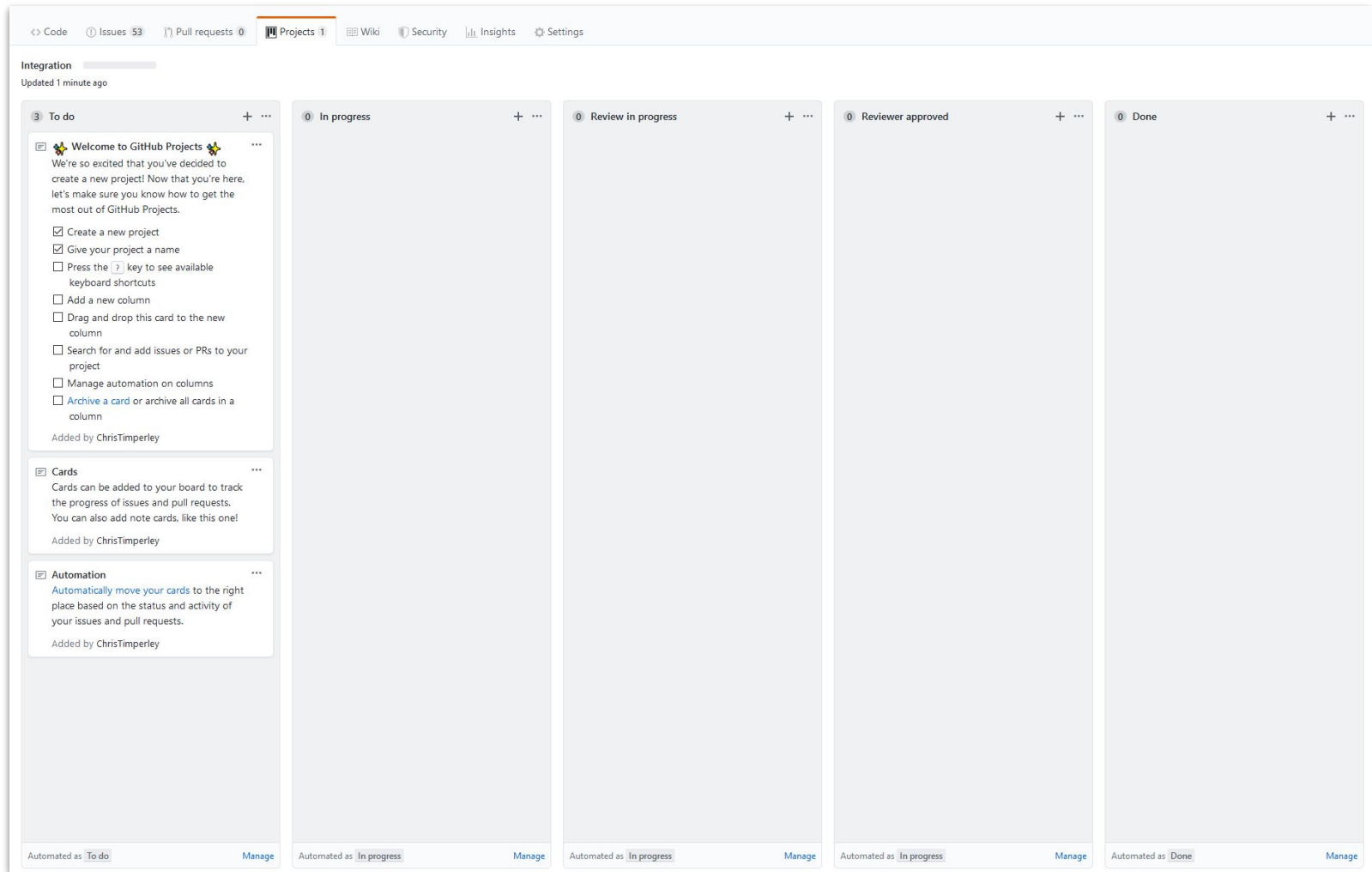
One day at a time.

— Fred Brooks, *The Mythical Man-Month*



[https://en.wikipedia.org/wiki/The\\_Mythical\\_Man-Month](https://en.wikipedia.org/wiki/The_Mythical_Man-Month)





# Use a simple Kanban board to measure progress



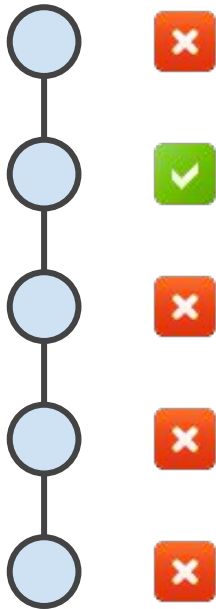
# Outline

- Group dynamics
- Tools and processes for software teams
  - Identifying and assigning tasks
  - Collaborative development via GitHub
  - Testing strategies

# Tackling the issues

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# Single-branch development doesn't scale to teams



Master

```
merge_conflict -- bash -- 80x24
bash python bash bash
Your branch is up-to-date with 'origin/master'.
Changes not staged for commit:
  (use "git add <file>..." to update what will be committed)
  (use "git checkout -- <file>..." to discard changes in working directory)

        modified:   index.html

no changes added to commit (use "git add" and/or "git commit -a")
dhcp-10-101-250-155:merge_conflict SUYEONSON$ git add index.html
dhcp-10-101-250-155:merge_conflict SUYEONSON$ git commit -m 'tryna make a merge conflict'
[master ee28024] tryna make a merge conflict
 1 file changed, 1 deletion(-)
dhcp-10-101-250-155:merge_conflict SUYEONSON$ git push
To git@github.com:suyeonson/merge_conflict.git
! [rejected]        master -> master (fetch first)
error: failed to push some refs to 'git@github.com:suyeonson/merge_conflict.git'
hint: Updates were rejected because the remote contains work that you do
hint: not have locally. This is usually caused by another repository pushing
hint: to the same ref. You may want to first integrate the remote changes
hint: (e.g., 'git pull ...') before pushing again.
hint: See the 'Note about fast-forwards' in 'git push --help' for details.
dhcp-10-101-250-155:merge_conflict SUYEONSON$
```

build failure



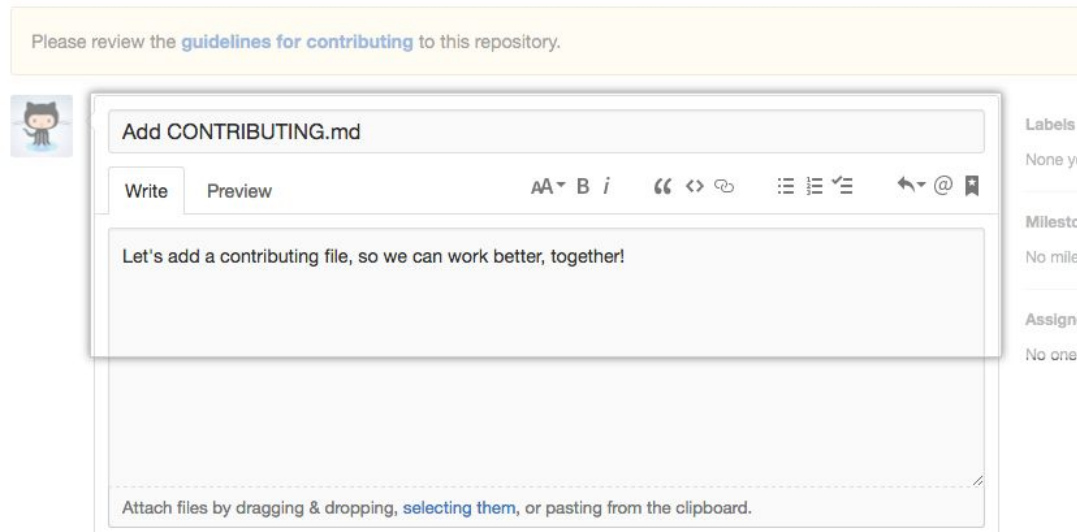


# Use GitHub **pull requests** to review and merge changes



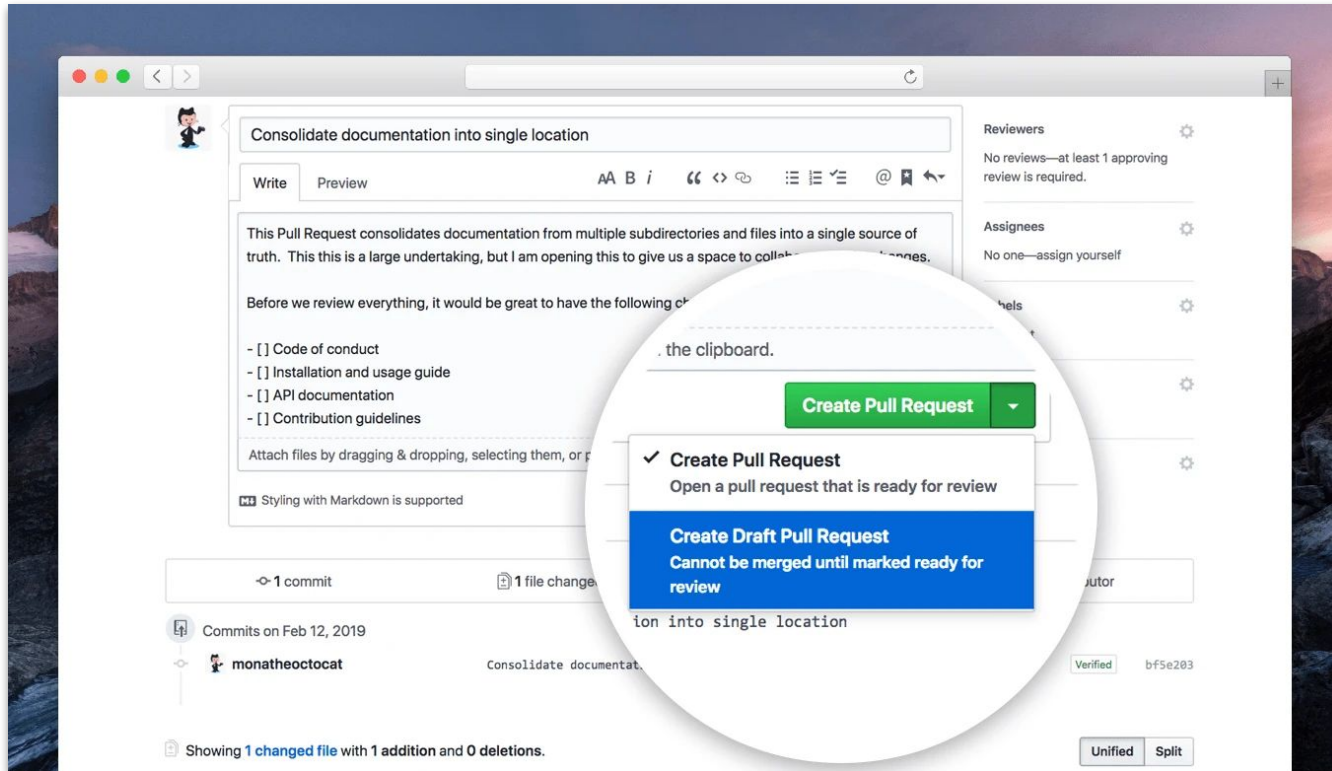
## Open a pull request

Create a new pull request by comparing changes across two branches. If you need to, you can also [compare across forks](#).



<https://help.github.com/en/github/collaborating-with-issues-and-pull-requests/creating-a-pull-request>

# Aside: You can also create **draft pull requests**



Makes it easier for others to see progress without interrupting your workflow!

<https://github.blog/2019-02-14-introducing-draft-pull-requests/>

**You've created your Pull Request.  
Now what?**



**Jared Palmer**  
@jaredpalmer



When you merge your own pull request



6:05 AM · 24 Jun 19 · [Twitter for iPhone](#)

Doing PRs

# Better: Ask your teammates to review your pull request!

Reviewers



Suggestions

 octocat

Request



octocat requested changes 3 minutes ago

[View changes](#)

This is looking good. I left a few comments that should be addressed before this gets merged. 🐱

templates/issue\_template.md

```
... .. @@ -0,0 +1 @@  
1 +### Testing multiple templates
```



octocat 3 minutes ago

Could we use the template from the styleguide here for consistency?

```
15 - We're all authors :star:
```

```
16 + We're all authors :star: :stars:
```



lecoursen 4 hours ago • edited ▾

I think this is too many emojis.



octocat 4 hours ago • edited ▾

I agree. I'll remove one.



Reply...

Resolve conversation

# Tips for Code Review: Preparing your code for review

- 1. Keep your changes small and cohesive**
  - Large pull requests (PRs) are tedious and difficult to review.
  - Try to avoid fixing multiple issues in one PR.
- 2. Check your code before you submit your pull request**
  - Is the code readable? Do I need to add any comments?
  - Is the Travis build passing? If not, fix it.
  - Make life easier for the reviewer — things will move faster! :-)
- 3. Don't get too attached to **your** code**
  - You may have to change things. Don't take it personally.
  - Be open to feedback — you'll become a better engineer.

# Tips for Code Review: Reviewing code

- 1. Agree the purpose of review**
  - At a minimum, to see that the code is correct and tested.
  - Check for style, consistency, naming, etc.
- 2. Be considerate**
  - Don't review the author; review the code
- 3. Provide constructive criticism**
  - Identify the *potential* issues and provide suggestions
  - If there's any doubt, ask for clarification -- you may be wrong.
  - Don't pass off your own opinions as fact
- 4. Don't change the pull request yourself**
  - At that point, you're no longer a reviewer.
- 5. Establish timeliness expectations**
  - How long should the PR author wait to receive a review?



# Bonus tip: Automatically close issues in commits/PRs

Add encoding and text parameters to Shell commands (fixes #9) (#17) ...



ChrisTimperley committed 11 days ago ✓

**Use any of the following words:**

- close #N, closes #N, closed #N
- fix #N, fixes #N, fixed #N
- resolve #N, resolves #N, resolved #N

# Outline

- Group dynamics
- Tools and processes for software teams
  - Identifying and assigning tasks
  - Collaborative development
  - Testing strategies

# Devise a testing strategy for your team

- Who should write tests?
  - The person responsible for the implementation?
  - Someone else?
- When should tests be written? When will tests be written?
  - Smaller issues = fewer tests
  - Write blackbox tests before implementation
  - Write additional whitebox tests before submitting a pull request
- Consider using mocks and (basic) dependency injection
  - Allow coupled components to be unit tested
  - Allows developers to work in parallel



# Summary

- Identify and discuss risks within your team
  - Get to know your teammates, and agree on your process
- Tools and services like Git, GitHub, and Trello can improve your engineering process and help your team work more effectively!
  - Some process is better than no process.
  - Use this advice as a set of guidelines; discover what works well for your team -- everyone is different.
- Check out the books below for much more on this topic!

